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Implementation Programme

"Industry Engagement and Action along Value Chains"

Construction Sector Implementation Programme
Inception and Early Implementation Workplan 2026–2027

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About this document:

This document presents the Inception and Early Implementation Workplan 2026–2027 for the Construction Sector Implementation Programme under the Global Framework on Chemicals (GFC). It outlines the activities, timelines and key milestones for establishing and operationalizing the Programme, including stakeholder engagement, mapping of existing initiatives, development of governance and coordination arrangements, identification of priority areas for collaboration, and initiation of technical activities and partnerships. The Workplan provides a framework for transitioning from Programme establishment and consultation to early implementation and informs the development of the longer-term 2027–2029 Implementation Workplan. It is intended as a living document, to be reviewed and updated as stakeholder priorities, partnerships, implementation arrangements and available resources evolve.

Construction Sector Implementation Programme

2026 Draft Workplan – September 2026

1. Introduction and Purpose

The Global Framework on Chemicals (GFC) Construction Sector Implementation Programme provides a collaborative platform for governments, industry, civil society, international organizations, academia and other stakeholders to advance the sound management of chemicals and waste across construction value chains. The Programme seeks to strengthen cooperation, build on existing initiatives and expertise, and support practical action towards safer, more sustainable and circular construction.

This Inception and Early Implementation Workplan 2026–2027 translates the development of the Programme's Terms of Reference and follow up work into an initial set of activities and milestones covering the establishment of the Programme and its transition into implementation. It captures the consultation, stakeholder engagement and programme-development activities initiated during 2026 and sets out the priority actions required during 2027 to establish the structures, partnerships and technical workstreams needed for longer-term implementation.

The Workplan is intended to:

- guide the establishment and operationalization of the Programme's coordination and stakeholder-engagement arrangements;
- support the mapping of relevant stakeholders, initiatives, standards, tools and ongoing activities across the construction sector;
- facilitate consultation with stakeholders and identification of priority areas where the Programme can add value while avoiding duplication of existing efforts;
- guide development of the Programme Roadmap and identification of priority technical workstreams;
- initiate stakeholder-led activities, partnerships, knowledge exchange and resource mobilisation; and
- provide the foundation for the Programme's 2027–2029 Implementation Workplan.

The Workplan is a living document and may be updated as the Programme develops. Activities, responsibilities and timelines will be further refined through the Programme's coordination mechanisms, taking into account stakeholder inputs, available resources, opportunities for collaboration and emerging priorities.

2. Programme Context and Objectives

The Construction Sector Implementation Programme has been established under the Global Framework on Chemicals (GFC) to facilitate coordinated action on the sound management of chemicals and waste across construction value chains. The Programme contributes in particular to GFC Target D6 and provides a platform for

governments, industry, civil society, international organizations and other stakeholders to collaborate on priority challenges and opportunities in the sector.

As set out in the Programme's Terms of Reference, implementation will build on and complement existing initiatives, promote knowledge exchange and collaboration, and support practical stakeholder-led action. The Programme's detailed objectives, thematic scope, governance arrangements and areas for collaboration are defined in the Terms of Reference and associated Programme documents.

The 2026 and early 2027 period focuses on completing the Programme's establishment and transitioning into implementation. This includes strengthening stakeholder and coordination arrangements, mapping and connecting relevant initiatives, identifying priorities through consultation, developing the longer-term Programme Workplan and Roadmap, and initiating priority areas of collaboration.

3. Inception and Early Implementation Approach

This would explain the logic behind the 2026–2027 period. I would organize it around three phases:

Phase 1 – Programme establishment and consultation (Q1–Q2 2026)
The initial phase is focused on developing the Programme's foundations through preparation and consultation on the Terms of Reference, engagement with an initial group of construction-sector stakeholders, and discussions on the Programme's scope, priorities and relationship with existing initiatives. This includes a construction-sector meeting to be held in Lausanne in April 2026 and subsequent consultations with Programme partners.

Phase 2 – Programme mobilisation and prioritisation (Q3 2026–Q1 2027)
This phase will focus on broadening stakeholder engagement and identifying priorities for implementation. Activities will include

- mapping relevant stakeholders, initiatives, standards, tools and ongoing activities; conducting a stakeholder survey and call for inputs;
- convening a stakeholder webinar;
- presenting and discussing the Programme at the first GFC International Conference (IC-1);
- further developing governance arrangements; and
- using stakeholder inputs to identify priorities and develop the Programme Roadmap.

Phase 3 – Early implementation (Q2–Q4 2027)
This phase will focus on translating identified priorities into initial implementation. Activities will include

- establishing priority technical workstreams and, where appropriate,
- Technical Task Teams;
- initiating priority activities;
- developing partnerships and pursuing opportunities for resource mobilisation;
- facilitating technical knowledge exchange; and

- supporting early stakeholder-led implementation activities.

By mid-2027, the Programme is expected to have established the institutional, technical and partnership foundations necessary to transition to continued implementation under the 2027–2029 Implementation Workplan, with early implementation activities continuing through the remainder of 2027.

Period	Key activities
Q1 2026	Targeted consultation on draft TOR; consolidate stakeholder comments and revise TOR.
Q2 2026	Lausanne construction side event; present and discuss draft TOR; initiate wider stakeholder engagement; identify initial areas for Programme action.
Q2–Q3 2026	Continue TOR development; expand stakeholder network; explore alignment with GlobalABC and other relevant initiatives; discuss Programme governance and priority areas.
Q4 2026	Launch stakeholder survey/call for inputs; undertake mapping of stakeholders, initiatives, standards, tools and activities; October stakeholder webinar; develop initial Programme Roadmap and Workplan; targeted outreach ahead of IC-1.
November 2026 IC-1	Showcase the Construction Sector Implementation Programme; convene dedicated construction session; showcase materials/solutions and country experiences; engage governments, industry and civil society; invite participation in Programme implementation.
December 2026	Consolidate survey, webinar and IC-1 inputs; refine mapping; confirm Programme governance and participation arrangements; identify priority workstreams for 2027.
Q1 2027	Finalise Programme Roadmap and 2027–2029 Implementation Workplan; establish priority Technical Task Teams; agree leads/partners for initial activities.
Q2 2027	Initiate priority technical workstreams; develop detailed activity plans; identify existing projects/pilots that can contribute to Programme implementation; initiate resource mobilisation where needed.
Q3–Q4 2027	Deliver first technical activities and knowledge exchanges; document early case studies and practical experiences; review implementation progress; refine priorities for 2028.

4. Inception and Early Implementation Workplan 2026–2027

The activities below set out the principal actions to be undertaken during the Programme's establishment, mobilisation and early implementation phases. Activities may be further refined as stakeholder participation, priorities, partnerships and available resources are confirmed.

Activity	Key actions	Timeline	Expected output / milestone	Status September 2026
1. Develop and consult on Programme Terms of Reference	Prepare draft TOR; undertake targeted stakeholder consultation; incorporate feedback on scope, objectives, governance and participation arrangements.	Q1-Q2 2026	Programme TOR developed and consulted with stakeholders.	Completed
2. Establish and expand the Programme stakeholder network	Identify and engage governments, industry, civil society, academia, international organizations, standards bodies and relevant sector initiatives; establish mechanisms for continued stakeholder participation.	Q1 2026-Q1 2027	Initial multi-stakeholder Programme network established and progressively expanded.	Ongoing
3. Engage stakeholders on Programme scope and priorities	Convene the Lausanne construction-sector meeting and subsequent consultations to discuss the Programme's scope, potential priorities, existing initiatives and opportunities for collaboration.	Q2-Q3 2026	Stakeholder inputs gathered to inform Programme development and priority-setting.	Ongoing
4. Map relevant stakeholders, initiatives, standards, tools and activities	Undertake an initial mapping of existing construction-sector initiatives, programmes, standards, tools and activities relevant to chemicals and waste management; identify potential gaps, linkages and opportunities for collaboration.	Q3 2026-Q1 2027	Initial Programme stakeholder and initiative mapping developed.	Ongoing

Activity	Key actions	Timeline	Expected output / milestone	Status September 2026
5. Conduct stakeholder survey and call for inputs	Invite stakeholders to provide information on ongoing activities, good practices, tools and resources, priority challenges, opportunities for collaboration and interest in participating in the Programme.	Q3-Q4 2026	Stakeholder inputs collected and incorporated into mapping and priority-setting.	Ongoing
6. Raise awareness and broaden engagement in the Programme	Convene a stakeholder webinar introducing the GFC and Construction Sector Implementation Programme; communicate opportunities to contribute; undertake targeted outreach through relevant networks and partners.	Q3-Q4 2026	Wider stakeholder awareness and participation; additional organizations engaged in Programme development.	Planned
7. Present and discuss the Programme at GFC IC-1	Convene a dedicated construction-sector session; showcase country, industry and stakeholder experiences and practical solutions; engage participants on priority areas and opportunities for future collaboration.	Q4 2026	Programme presented at IC-1; stakeholder inputs and expressions of interest gathered.	Planned
8. Develop Programme governance and coordination arrangements	Further develop Working Group and wider stakeholder participation arrangements; consider Chair/co-Chair arrangements; establish regular coordination mechanisms and identify the need for Technical Task Teams.	Q3 2026-Q1 2027	Programme coordination and governance arrangements established.	Completed
9. Develop the Programme Roadmap and 2027–2029	Consolidate findings from consultations, mapping, survey, webinar and IC-1; identify priority	Q4 2026-	Programme Roadmap and 2027–2029	Planned

Activity	Key actions	Timeline	Expected output / milestone	Status September 2026
Implementation Workplan	workstreams, activities, potential leads and partners; develop the Roadmap and multi-year Implementation Workplan.	Q2 2027	Implementation Workplan developed and agreed.	
10. Establish priority technical workstreams	Identify priority areas requiring coordinated technical action; establish Technical Task Teams where appropriate; identify participating organizations, leads and initial activities.	Q1-Q2 2027	Priority technical workstreams established with participating partners and agreed initial activities.	Planned
11. Initiate priority activities and knowledge exchange	Begin implementation of selected activities; facilitate technical exchanges and peer learning; identify and document relevant existing practices, country experiences, tools and solutions that can contribute to Programme objectives.	Q2-Q4 2027	Initial technical activities and knowledge-exchange activities underway.	Planned
12. Identify and support stakeholder-led implementation opportunities	Identify existing or planned projects, pilots and initiatives that can contribute to Programme priorities; facilitate connections between stakeholders and opportunities for collaboration and replication.	Q2-Q4 2027	Initial portfolio of stakeholder-led activities, pilots and case examples linked to the Programme.	Planned
13. Develop partnerships and pursue resource mobilisation	Identify opportunities for technical, financial and in-kind contributions; develop partnerships around priority workstreams and activities; pursue resource mobilisation where	Q1-Q4 2027	Partnerships strengthened and resource needs/opportunities identified for	Planned

Activity	Key actions	Timeline	Expected output / milestone	Status September 2026
	additional support is required.		implementation.	
14. Review early implementation and transition to the 2027–2029 Workplan	Review progress, participation, initial activities and lessons from the inception period; identify adjustments required for subsequent implementation.	Q3-Q4 2027	Early implementation reviewed and activities fully transitioned into the 2027–2029 Implementation Workplan.	Planned

5. Transition to the 2027–2029 Implementation Workplan

The 2026-2027 inception and early implementation period will provide the foundation for the Programme's longer-term implementation. The stakeholder engagement, mapping and consultations undertaken during this period will inform the identification of priority workstreams, activities, partnerships and opportunities for collective action.

The 2027-2029 Implementation Workplan will build on these foundations and provide the framework for delivery of the Programme's substantive technical activities through to the next GFC International Conference. It will set out agreed priority activities, expected outputs, participating partners, indicative timelines, resource requirements and linkages with relevant GFC targets and existing initiatives.

Implementation will remain flexible and stakeholder-driven. The Workplan may be periodically reviewed and updated by the Programme's coordination mechanisms to reflect implementation progress, emerging priorities, new partnerships and available resources, while maintaining alignment with the Programme's Terms of Reference and objectives.